THE UNIVERSITY OF ARIZONA IS FILLED WITH GENEROSITY.
It’s an institution where students, faculty and staff routinely help each other, where colleges and departments ask how they can support the community, and where alumni and friends consistently give of their time and resources. The value of generosity is even built into our mission as a super land grant and public university, charged with giving back to the people of Arizona and beyond.

It is no secret that generosity feels good and fuels our souls. But now even academic studies show that generosity makes a huge difference in the quality of life for both the giver and receiver. When we give, our lives are happier and more fulfilled. And donating resources is one of the most powerful tools we have to inspire excellence.

The value of generosity is at the root of the University of Arizona Foundation and the UA’s development program. In fiscal 2014, we were once again humbled and inspired by your contributions. We received more than $186 million in gifts to scholarship, research, and programs from more than 36,000 individuals and organizations. What a tremendous year!

In 2014, we also had the good fortune of celebrating our donors at the April 11 kick-off of Arizona NOW: The Campaign for the University of Arizona. The $1.5 billion Arizona NOW goal marks the University’s largest fundraising endeavor in its history. The campaign theme is built on the fundamental belief that what we do now has the power to shape the future for our students, for our innovators, and for the University of Arizona. We can only achieve great things if we set ambitious goals.

Throughout this report, we’ve highlighted Arizona NOW kick-off activities and the success of the campaign so far. You’ll also find our detailed annual report figures and information about the Foundation’s investment strategies and goals. We trust this information will be useful as you consider your philanthropic priorities in the year ahead.

As always, accept our deep gratitude for your ongoing engagement with the UA, and know that your generosity is inspiring excellence, well-being and happiness in many lives, including your own.
THERE IS ONLY ONE MOMENT WHEN WE CAN TAKE ACTION. AND THIS MOMENT IS OURS.

IT’S WHEN OUR FIERCEST SUPPORTERS RISE TO THE OCCASION.

OUR STRONGEST CHAMPIONS STAND EVEN TALLER.

OUR BIGGEST BELIEVERS SEE THE NEW POSSIBILITIES WE’LL CREATE TOGETHER.
PRIVATE GIFT / GRANT SUPPORT

*Fiscal 2012 includes the gift of the Biosphere 2.
TOGETHER, WE CAN PRESERVE AND ENHANCE OUR POSITION AS A LEADER IN RESEARCH AND DISCOVERY.

WE CAN CREATE NEW EXPERIENCES FOR OUR STUDENTS, OUR FACULTY, OUR FAN COMMUNITY, AND THE STATE OF ARIZONA.

Attracting bright students and providing them opportunities to succeed—in the classroom and through real-world experiences—is an Arizona NOW priority. This year, the UA’s world-renowned College of Optical Sciences received a $10 million gift for graduate student scholarships, the largest gift toward any scholarship in the University’s history. Professor Emeritus of Optical Sciences James C. Wyant made the visionary gift in celebration of the college’s 50th anniversary.

UA Mirror Laboratory/Paul O’Mara
GIFT PURPOSE

<table>
<thead>
<tr>
<th>Purpose</th>
<th>Amount</th>
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<tbody>
<tr>
<td>RESEARCH</td>
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<tr>
<td>ENDOWMENTS</td>
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<td>CAPITAL IMPROVEMENTS</td>
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<td>UNRESTRICTED</td>
<td>$2,202,319</td>
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<tr>
<td>LIBRARY</td>
<td>$2,091,307</td>
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$186,191,724
WE CAN LEAD THE WAY
FOR A NEW GENERATION
OF THINKERS.
OF INNOVATORS.
OF LEADERS WHO WILL HELP
SHAPE OUR FUTURE.
GIFT SOURCES

FOUNDATIONS $54,059,429
OTHER ORGANIZATIONS $44,077,136
ALUMNI $31,379,304
CORPORATIONS $29,131,577
FRIENDS OF THE UA $26,251,159
PARENTS $1,293,119

$186,191,724
NOW CHANGES THE WAY THE WORLD WORKS. NOW PUSHES BOUNDARIES.

Arizona’s landscapes are as vital to the economy as they are beautiful, supporting sustainable ranching and agriculture, biodiversity and food security, and now innovations in veterinary medicine. Thanks to a $9 million gift from the Kemper and Ethel Marley Foundation, the UA will soon be the home of the state’s first public veterinary medical and surgical program to train doctors of veterinary medicine.

Sonoita, Arizona / The University of Arizona
<table>
<thead>
<tr>
<th>Source</th>
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<tr>
<td>OTHER ORGANIZATIONS</td>
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<td>FOUNDATIONS</td>
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$35,697,428

**RESEARCH**

<table>
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<tr>
<th>Other Organizations</th>
<th>52%</th>
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</thead>
</table>
NOW IS AN OPPORTUNITY TO MAKE A DIFFERENCE.

Our biggest and most ambitious campaign ever, Arizona NOW will preserve and enhance our position as a leader in research and discovery; create new experiences for our students, faculty, fan community, and the state of Arizona; and pave the way for our next generation of thinkers, innovators, and leaders.

Wildcat Walk / The University of Arizona
FOUNDATIONS 39%

ACADEMIC DIVISIONS

FOUNDATIONS $9,610,817
CORPORATIONS $7,098,973
FRIENDS OF THE UA $3,460,059
ALUMNI $2,274,085
OTHER ORGANIZATIONS $1,824,472
PARENTS $118,612

$24,387,018
OUR FUTURE, OUR LEGACY, AND OUR PLACE IN HISTORY ALL DEPEND ON WHAT WE HAVE THE POWER TO DO RIGHT NOW.

Generous donors have made possible renovations to Arizona Stadium, McKale Center, Old Main, and other buildings, creating first-class environments for students, faculty, and campus guests and signifying a commitment to elevating the full UA experience.

Lowell-Stevens Football Facility / Arizona Athletics
FOUNDATIONS $13,921,653
FRIENDS OF THE UA $4,809,884
ALUMNI $3,531,214
CORPORATIONS $1,971,959
OTHER ORGANIZATIONS $1,064,600
PARENTS $402,157

$25,701,467
TURNING BIG AMBITIONS INTO REALITY DEPENDS ON EACH ONE OF US TAKING ACTION, RIGHT NOW.

Though unrestricted gifts represent a small portion of overall giving, they are an extremely important source of revenue. Envision the UA acting swiftly to embrace opportunity and spearheading creative and innovative thinking. Unrestricted gifts allow us to leap forward with confidence.

Seven Falls, Sabino Canyon / Jacob Chinn
<table>
<thead>
<tr>
<th>Source</th>
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<tr>
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<td>FOUNDATIONS</td>
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<td>PARENTS</td>
<td>$21,863</td>
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$2,202,319

**UNRESTRICTED GIFTS**

CORPORATIONS 42%
NOW IS THE TIME TO INVEST IN OUR BOLD FUTURE.

RIGHT NOW WILL HAPPEN ONLY ONCE, AND IT’S UP TO US TO RISE TO THE OCCASION.

Sustainable support for students, faculty and programs is vital. Just like a dancer, it helps us stay nimble. Our endowment is currently valued at $665 million, a relatively small amount for an institution of our size and caliber yet we still compete with the same vigor and impact as our peers with substantially larger endowments. We’re resourceful. We’re also full of potential.

School of Dance / The University of Arizona
<table>
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<tr>
<th>Category</th>
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<td>STUDENT FINANCIAL AID</td>
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<td>RESEARCH</td>
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<tr>
<td><strong>Total</strong></td>
<td><strong>$29,400,391</strong></td>
</tr>
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</table>
Our Investment Committee has done tremendous work over the past 11 years, and during fiscal 2014 comprised the following individuals:

Craig M. Berge  I. Michael Kasser  Allan J. Norville  Sarah B. Smallhouse
Robert F. Charles, Jr.  Thomas W. Keating  Lawrence R. Powell  Joan M. Sweeney, chair
Karl Eller  Creston A. King, III  Myron Rottenstein  Pamela J. Turbeville
Peter A. Fasseas  Mark McGurk  Helen S. Schaefer  Kerry A. Tyler
James A. Hyatt  James H. Moore, Jr.  Ralph Silberschlag  Jon O. Underwood

As a result of the decision to resize the committee, for the future, we would like to express our gratitude to departing committee members Craig Berge, Karl Eller, Peter Fasseas, Mike Kasser, Creston King, Jim Moore, Lawrence Powell, Myron Rottenstein, Helen Schaefer, Ralph Silberschlag, Pam Turbeville, and Jon Underwood for their service to the Committee.

Thank you again for your support of the University of Arizona and the University of Arizona Foundation. Please contact us should you have any questions on this report or if you have suggestion on how to improve our report to you next year.

Karl Eller socializes with Wilbur and Wilma at the Arizona NOW April 11 showcase.
Photo by Jacob Chinn
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PAST CHAIR
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Senior Vice President
Financial Services & CFO/CIO

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Vice President for Development
University Campaigns & Communications

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Regional Development & Campus Initiatives

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Financial Services & Comptroller

John Woods
Vice President
Gift Planning

William J. Bowen
Special Counsel to the UAF President for Board Relations

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Financial Services & CFO/CIO
The University of Arizona Foundation

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BHI Energy, Inc.
Excel Scaffolding, Inc.
Deltak Scaffolding, Inc.

Nancy C. Berge
Community Volunteer

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UNS Energy Corporation
Tucson Electric Power Company

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Merlin, Inc. (Retired)

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Alumni Relations
President
The University of Arizona Alumni Association

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B & J Enterprises (Retired)

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Academic Affairs & Provost
The University of Arizona

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Executive Vice President
DMB Associates, Inc.

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NCAA President Emeritus Consultant
Cedric Dempsey Consulting

Kari Eller
Chairman & CEO
The Eller Company

Lloyd C. Fox
Broker & Owner
Long Realty The FOX Group
Long Realty Camelback

Ronald D. Harper
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Harper Construction Company, Inc.

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President
The University of Arizona

Maxine G. Henig
Community Volunteer

Ted H. Hinderaker
Attorney at Law
Hinderaker Rauh & Weisman, P.L.C.

Michael Hummel
Associate General Manager & Chief Power System Executive
Salt River Project

James A. Hyatt
Interim Senior Vice President, Business Affairs/CFO
The University of Arizona

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Archaio, L.L.C.

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Chairman
Trailhead Ventures, L.L.C.

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Executive Director
Diamond Family Philanthropies

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Harvey Mason Media

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President & CEO
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President
Gamut Squared

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Managing Member
Ridenour Hienton & Lewis, P.L.L.C.

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Salter Labs (Retired)

Richard H. Silverman
Attorney at Law
Jennings, Strouss & Salmon, P.L.C.

Sarah B. Smallhouse
President
Thomas R. Brown Foundations

Joan M. Sweeney
Allied Capital (Retired)

Teri Lucie Thompson
Senior Vice President
University Relations
The University of Arizona

Pamela J. Turbeville
CEO
I-calQ, L.L.C.
Navistar Financial Corporation (Retired)

Ronelle G. Woolston
Community Volunteer
FOR OUR FUTURE,
OUR LEGACY, AND
OUR PLACE IN HISTORY.

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